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PROCEDURE TITLE	MONITORING THE IMPLEMENTATION OF STRATEGIC PERFORMANCE MANAGEMENT SYSTEM
SCOPE	The process covers the four 4-stages of SPMS Cycle: 1) Performance Planning and Commitment 2) Performance Monitoring and Coaching 3) Performance Review and Evaluation and 4) Performance Rewarding and Development Planning
PURPOSE	To ensure the submission of the officials and employees of their targets and accomplishments following the guidelines set in the Strategic Performance Management System (SPMS)

INPUT		PROCESS	OUTPUT	
Individual Employees	IPCR, DPCR	Monitoring the SPMS	* Summary of Rating * Matrix of Submission	
Immediate supervisors		Implementation	HRMD, CO	

#### DESCRIPTIVE STATEMENT:

For the preparation of the Targets/Commitments: The Planning Unit prepares the OPB of the Region (OPCR) and cascades the targets to the operating units for the preparation of the DPCR which in turn becomes the basis for the formulation of IPCR of individual employees. Coaching and mentoring is done by the immediate supervisor in cases where targets are not met. For the accomplishment of targets: Individual employees submit their IPCR for consideration in the preparation of the DPCR of the Division or Cluster to be submitted to the Planning Officers. The Planning Officers (Provincial and Regional accomplishes the OPCR of each province. Regional Planning Officer consolidates and validates the submitted OPCRs in order to accomplish the Regional OPCR for approval of the Regional Director.

Step No.	Responsible Personnel	PROCESS/ACTIVITY	Details	References
A. PE	RFORMANCE PLAN	NING AND COMMITMEN	NT	
	OPCR			
1	Planning Officer	OPCR Preparation and Cascading of Targets	Prepare OPB Targets using the SPMS Form 1: OPCR	OPB
			Identify accountable division/field office/; allot budget requirements for every deliverable	
			Submit the accomplished OPCR to Regional Director for signature.	







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Step No.	Responsible Personnel	PROCESS/ACTIVITY	Details	References
			Submit signed OPCR to	
			Planning Service.	
			Furnish Personnel	
			Section with signed OPCR.	
			Communicate the	
			Communicate the Regional OPCR to	
			accountable	
			Division/Field	
			Office/individual through	
			conduct of Performance Planning activity and	
			issuance of Memorandum	
DPCR				
2	Division Chief /	DPCR Commitment	Formulate success	OPCR
	Cluster Head/	Preparation and	indicator for OPB Targets	
	Program Manager	Cascading of Targets	using the SPMS Form 2: DPCR	
	- manager	2 -	DIGK	
		mp. 15	Assign accountable	
			/individual for every	
			given deliverable	
			Sign and submit the	
			accomplished DPCR to	
			Planning Officer	
			Planning Officer review	
			DPCR as to submitted	
			OPB. If correct, forward	
			to Regional Director for signature. If incorrect,	
			return the DPCR to	
			Division Chief/City	
			Director / MLGOO for	
			correction	
			RD approves DPCR	
			Send scanned copy	
			approved to concerned	
			Division / Cluster Head/	



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Step No.	Responsible Personnel	PROCESS/ACTIVITY	Details	References
			Program Manager. Forward original copy to Personnel Section  Communicate approved DPCR to staff within the Division/Cluster through conduct of Performance Planning activity and issuance of Memorandum	
IPCR				
3	Individual Personnel	IPCR Commitment Preparation	Using SPMS Form 3: IPCR, formulate/write success indicators/targets for every assigned task as reflected in the approved DPCR of the division/field office  Sign and submit accomplished IPCR Commitment Form to Division Chief/ Cluster Head/ Program Manager If correct, sign conforme portion of the form. If incorrect, return the IPCR to concerned subordinate  Submit accomplished IPCR Commitment Forms to Personnel Section with corresponding transmittal letter	Approved DPCR
4	Personnel Section	Consolidation, report preparation and submission of OPCR/DPCR/IPCR Commitment Forms	Gather and scan all signed SPMS Forms  Store Scanned Copies stored in computer filed in a properly labeled folder	



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Step No.	Responsible Personnel	PROCESS/ACTIVITY	Details	References
			Burn copy of the folder in a CD Forward the signed SPMS Reports and CD with scanned copy to Records Section  Records Officer submit the reports and CD to HRMD following standard records management system	
B. PEI	RFORMANCE MONIT	TORING AND COACHING		
1	Division Chiefs/ Cluster Head and Program Managers	Monitoring of Performance	Conduct monitoring of performance of employees under their supervision  If there are critical incidents which affect the performance of the functions of the employees, a Critical incident report must be filled up.	SPMS Monitoring Matrix DPCR Monthly monitoring forms Coaching Journal Coaching Report Critical Incident Report
2	Regional/ Provincial Heads	Identify performance gaps	Plan intervention for the performance gaps identified	DPCR Monthly monitoring forms Coaching Journal Coaching Report
		W AND EVALUATION		
1PCI		PCR MONITORING FORM		I I I I I I I I I I I I I I I I I I I
•	Individual Employee	Preparation and Submission of Accomplished IPCR	Employee prepares the accomplished IPCR and submits the same to the immediate supervisor for rating.	IPCR Targets and Commitments Monthly DPCR Monitoring Form



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Step No.	Responsible Personnel	PROCESS/ACTIVITY	Details	References
2	Division Chiefs, Cluster Heads and Program Managers	Review of the IPCR  Preparation of DPCR	DCs and Cluster Heads review the submitted accomplished IPCR with the attached Monthly DPCR forms and computes for the rating.  Based on the submitted IPCRs of subordinates, the DCs, CHs and PMs prepares for the DPCR of the division/cluster.	Accomplished IPCR and Monthly DPCR Monitoring Forms
3	Performance Management Team (PMT)	Deliberation and validation of rating	Provincial and Regional PMT convenes for the validation of the rating and indicates recommendation	IPCR and DPCR
DPCR	1			
4	Regional and Provincial Planning Officers	Preparation of OPCR  Submission of IPCR, DPCR and Provincial OPCR	Consolidates the submitted DPCRs for the preparation of OPCR  Submit the IPCRs to the HRMO and the OPCRs to the Regional Planning Officer for consolidation. Prepares the Regional OPCR for submission to the Assistant Regional Director.	DPCR/ OPCR
OPCF				OPCR
5	Assistant Regional Director	Recommendation of Approval	Recommendation of Approval OPCR and recommends approval to the Regional Director	
6	Regional Director	Acts of the OPCR	Signs the Regional OPCR for submission to the Planning Service, Central Office	OPCR
7	Process Owner	Retain records	Update the Process Summary Log Sheet	Process Summary Log Sheet



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Step No.	Responsible Personnel	PROCESS/ACTIVITY	Details	References
			Retain records in accordance with the Control of Retained Documented Information Procedure and the Masterlist of Retained Documented Information.	Control of Retained Documented Information Procedure (SP- RO5-02)  Masterlist of Retained Documented Information

#### **Definition of Terms:**

- W 25 11 C SPMS – Strategic Perofrmance Management System - is performance evaluation system being used by the department
- OPCR is the commitment and rating form accomplished by the Provincial and Regional Offices
- DPCR is the commitment and rating form accomplished by the division and cluster
- IPCR is the commitment andrating form accomplished by the individual employee

#### **Legal References:**

- Department Oder 2013- 42 dated June 13, 2013
- CSC MC No. 6 s. 2012 Establishiment and Implementation of Agency SPMS

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Process Owner	Deputy QMR	Regional QMR



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OFFICE	FINANCE AND ADMINISTRATIVE DIVISION/ HRMO
QUALITY PROCEDURE TITLE	SPMS -PERFORMANCE PLANNING AND COMMITMENT

		Key Performance Indic	ators (KPI)			Applicable
Function	Objective	Target	Indicator/Formula (if applicable)	Frequency of Monitoring Results	Responsible for Monitoring	Documents (e.g. Tracker, Monitoring Log Sheet, Summary Log Sheet, Report, Memo, etc.)
Monitoring the submission of the SPMS	Timely submission of the SPMS (OPCR, DPCR, IPCR to the HRMO	For commitment/targets:  1st sem - not later than February 29  2nd sem - on or before August 30 For accomplished forms:     1st sem - not     later than July 30  2nd Sem - not     later than     January 30	Expected date of submission  Actual date of submission  Expected date of submission  Actual date of submission =  Days elapsed	* Semestral	нкмо	Monitoring Log Sheet Logbook Summary of Rating Transmittal

MA. PIA M. SALAMEÑO
Administrative Officer V
Administrative Officer
Process Owner

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Lucy
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OF	FICE	FINANCE AND ADMIN	FINANCE AND ADMINISTRATIVE DIVISION/ HRMO							
PR	OCEDURE TITLE		MONITORING THE IMPLEMENTATION OF SPMS							
	BJECTIVE ATEMENT	Timely submission of the SPMS forms								
CU	RRENT PERIOD									
		INDICATORS		FIRST SEMESTER	SECOND SEMESTER	Total				
0	bjective 1: Timely	submission of the SPMS			<del></del>					
A		who submitted on the de	eadline							
В	Total No. of perso	onnel								
С	Formula: B/A =	Target Result : #	Y60 (57)							
D	Gap Analysis: (In analysis why it is	case the objective is not not met)	met, put your							

Note: For unmet targets, QMS Secretariat will initiate correction and corrective action using the Corrective Action Report (CAR) duly signed by the Regional Quality Management Representative.

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**QUALITY OBJECTIVE:** Timely submission of SPMS forms

COVERED PERIOD: January to June 2018; July to December 2018

Due Date of Submission: Targets: January 30; June 30 Accomplishments: July 30, January 30

Legend:

					Objective Re	sults	
No.		SEI	MESTER	Met	Unmet	Remarks, if unmet	Remarks/Particulars
A	SPMS FORMS	Personnel who	No. of Personnel who submitted on the deadline	F	G	G H	I
Targe	ets						
1	OPCR						
2	DPCR						
3	IPCR						
4	Accomplished						
5	IPCR						
6	DPCR						
7	OPCR						
8	Performance Monitoring and Coaching						
9	Coaching Report Form						
10	Critical Incident Report						
11	PDP/IDP						
12	Summary List						



		SEMESTER			Objective Re		
No.				Met	Unmet	Remarks, if unmet	Remarks/Particulars
Acco	mplishments						
	OPCR						
14	DPCR						
15	IPCR						
16	Accomplished						
17	IPCR						
18	DPCR						
19	OPCR						
20	Performance Monitoring and Coaching	-	. 1.	g c wert			
21	Coaching Report Form	Land to the			Assets Company		
22	Critical Incident Report	1	40 12				
23	PDP/IDP						
24	Summary List						
		Total Result		0	0	0	

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### Republic of the Philippines DEPARTMENT OF THE INTERIOR AND LOCAL GOVERNMENT

Document Code

DILG Regional Office No. 5, Rizal St., Legazpi City region5.dilg.gov.ph

### Name of Bureau/Service/Division: \_FINANCE AND ADMINISTRATIVE DIVISION

### MASTERLIST OF RETAINED DOCUMENTED INFORMATION

				FILING	SYSTEM	RE	TENTION PI	ERIOD	DICTOCAL
DOCUMENT CODE	DOCUMENT TITLE	CUSTODIAN	LOCATION	FOLDER	SCHEME	ACTIVE	STORAGE	TOTAL	DISPOSAL
ontrol of Document Proc	cedure								
QP-RO5-FAD-26	Quality Process on the Montioring of SPMS	HRMO	HR OFFICE	SPMS	Semestral	5 years	10 years	15 years	Shredding
QO-QP-RO5-FAD-26	Quality Objective of the Monitoring of SPMS	HRMO	HR OFFICE	SPMS	Semestral	5 years	10 years	15 years	Shredding
QME-QP-RO5-FAD-26	Quality Monitoring and Evaluation	HRMO	HR OFFICE	SPMS	Semestral	5 years	10 years	15 years	Shredding
FM-QP-RO5-FAD-26-01	Summary of Logsheet	HRMO	HR OFFICE	SPMS	Semestral	5 years	10 years	15 years	Shredding
FM-QP-AS-HRMD-04-03	SPMS IPCR	HRMO	HR OFFICE	SPMS	Semestral	5 years	10 years	15 years	Shredding
FM-QP-AS-HRMD-04-04	SPMS Monthly DPCR	HRMO	HR OFFICE	SPMS	Semestral	5 years	10 years	15 years	Shredding
FM-QP-AS-HRMD-04-04	SPMS DPCR	HRMO	HR OFFICE	SPMS	Semestral	5 years	10 years	15 years	Shredding
FM-QP-AS-HRMD-04-01	SPMS OPCR	HRMO	HR OFFICE	SPMS	Semestral	5 years	10 years	15 years	Shredding
	Coaching Report Form	HRMO	HR OFFICE	SPMS	Semestral	5 years	10 years	15 years	Shredding
FM-QP-AS-HRMD-04-10	Critical Incident Journal	HRMO	HR OFFICE	SPMS	Semestral	5 years	10 years	15 years	Shredding
FM-QP-AS-HRMD-04-16	Individual Development	HRMO	HR OFFICE	SPMS	Semestral	5 years	10 years	15 years	Shredding
FM-QP-AS-HRMD-04-17	Professional Development	HRMO	HR OFFICE	SPMS	Semestral	5 years	10 years	15 years	Shredding
FM-QP-AS-HRMD-04-09	Summary List of Individual Performance Ratings	HRMO	HR OFFICE	SPMS	Semestral		10 years	15 years	Shredding
FM-QP-AS-HRMD-04-18	SPMS Monitoring Matrix	HRMO	HR OFFICE	SPMS	Semestral		10 years	15 years	Shredding
FM-QP-AS-HRMD-04-12	Status of Submission	HRMO	HR OFFICE	SPMS	Semestral		10 years	15 years	Shredding
FM-QP-AS-HRMD-04-17	Consolidated PDP	HRMO	HR OFFICE	SPMS	Semestral	with any complete the contract of the contract	10 years	15 years	Shredding
FM-QP-AS-HRMD-04-18	Consolidated IDP	HRMO	HR OFFICE	SPMS	Semestral	5 years	10 years	15 years	Shredding





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Name of Bureau/Service/Division: \_FINANCE AND ADMINISTRATIVE DIVISION

### MASTERLIST OF RETAINED DOCUMENTED INFORMATION

			·	FILING	SYSTEM	RE	DISPOSAL		
DOCUMENT CODE	DOCUMENT TITLE	CUSTODIAN	LOCATION	FOLDER	SCHEME	ACTIVE	STORAGE	TOTAL	DISPOSAL
	Guidleines in the establishment of SPMS	нкмо	HR OFFICE	SPMS	Semestral	5 years	10 years	15 years	Shredding
Process Performance Mo	nitoring and Measurement	Procedure			<b>以</b> 对 20年	1.4			
FM-QP-RO5-FAD-26-01	Summary Logsheet	HRMO	HR Office	LOGSHEET	By period	5 years	10 years	15 years	Shredding
QME-QP-RO5-FAD-26	Quality Monitoring and Evaluation	HRMO	HR Office	QMS	By period				
FM-QP-RO5-FAD-26-01	<b>Process Summary Logsheet</b>								
QP-RO5-FAD-26	Process Quality Monitoring					-			-
Management Review Pro	cedure							TO WEST	
QMS Planning Procedure					<b>非常有的</b>				
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Name of Bureau/Service/Division: FINANCE AND ADMINISTRATIVE DIVISION

### **MASTERLIST OF MAINTAINED INTERNAL DOCUMENTED INFORMATION**

DOCUMENT CODE DOCUMENT TITLE				REV	ISION		
	DOCOMENT TILE	00	01	02	03	04	05
QP-RO5-FAD-26	Monitoring the Implementation of Strategic Performance Management System (SPMS) Quality Procedure	, NOW:					
QO-QP-RO5-FAD-26	Monitoring the Implementation of Strategic Performance Management System (SPMS) Quality Objective						
QME-QP-RO5-FAD-26	Monitoring the Implementation of Strategic Performance Management System (SPMS) Quality Monitoring and Evaluation						
FM-QP-RO5-FAD-26-01	Monitoring the Implementation of Strategic Performance Management System (SPMS) Summary of Logsheet						

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### Name of Bureau/Service/Division: FINANCE AND ADMINISTRATIVE DIVISION

### MASTERLIST OF MAINTAINED EXTERNAL DOCUMENTED INFORMATION

DOCUMENT CODE	DOCUMENT TITLE	REVISION/EDITION					
	Guidelines in the Establishment of SPMS		1	T			
	SPMS Success Indicators						
FM-OP-AS-HRMD-04-03	SPMS IPCR						
FM-OP-AS-HRMD-04-04	SPMS Monthly DPCR Monitoring Form						
FM-OP-AS-HRMD-04-04	SPMS DPCR						
FM-OP-AS-HRMD-04-01	SPMS OPCR						
	Coaching Report Form						
FM-OP-AS-HRMD-04-10	Critical Incident Journal Form	Charles and the second					
FM-OP-AS-HRMD-04-16	Individual Development Plan						
FM-OP-AS-HRMD-04-16	Professional Development Plan						
FM-OP-AS-HRMD-04-09	Summary List of Individual Performance Ratings						
FM-OP-AS-HRMD-04-18	SPMS Monitoring Matrix						
FM-OP-AS-HRMD-04-12	Status of Submission						
FM-OP-AS-HRMD-04-17	Consolidated PDP						
FM-OP-AS-HRMD-04-17	Consolidated IDP						
	Guidlines in the establishment of SPMS						

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DIVISION

FINANCE AND ADMINISTRATIVE DIVISION

PROCEDURE TITLE MONITORING THE IMPLEMENTATION OF STRATEGIC PERFORMANCE MANAGEMENT SYSTEM (SPMS)

			3-1-6				A STATE OF	RISK ASSESSME	M	
PROCESS STEP (Based on the procedure's key process steps)	POTENTIAL RISE	RISK TRIGGER	CONSEQUENCE (Positive or Negative)	EXISTING RISK CONTROL MEASURE	IMPACE	LIKELEHOOD	RATING	RISIK / OPPORTUNITY LEVEL (S, NS)	TYPEOPACHON	RISK CONTROL PLAN/ OPPORTUNITY MANAGEMENT PLAN NO (For Significant Bisk/Opportunity)
OPCR Preparation and Cascading of Targets	Delay in the Preparation of the OPCR	Late Downloading of the Department AOPB	Late Preparation of OPCR	Early conduct of Planning Activity; Memorandum	2	2	2	No.	Maintain and sustain the existing control	NS
DPCR Commitment Preparation and Cascading of Targets	Delay in the preparation of DPCR	Late Downloading of the OPCR	Late Preparation of DPCR	Early conduct of Planning Activity; Memorandum	2	2	2	NS	Maintain and sustain the existing control	NS
IPCR Commitment Preparation	Late submission of IPCR	Late Downlolading of the IPCR	Late Preparation of IPCR	Early conduct of Planning Activity; Memorandum	2	2	2	×	Maintain and sustain the existing control	NS
Monitoring of Performance	No periodic monitoring conducted	Various activities to attend to	No monitoring conducted	Periodic conduct of cluster/division meeting	2	2	2		Maintain and sustain the existing control	NS
Identify Performance Gaps	Enhancement of KSA not planned	No gaps identified		Conduct of TNA	2	2	2	43	Maintain and sustain the existing control	NS
Preparation and Submission of Accomplished IPCR	Schedule of PMT Meeting	Various activities to attend to	Late conduct of PMT meeting	Memorandum	2	2	2	NS	Maintain and sustain the existing control	NS
Deliberation and Validation of Rating	Not prioritize	Various activities to attend to	Late conduct of PMT meeting	Memorandum	2	2	2	NG	Maintain and sustain the existing control	NS
IISK ASSESSMENT:	A SOFT FLOOR		RISK RATING	RISK LEVEL	P	SK DESCRIPT	TON	lai diseas se sue	ACTION REQU	IRED
MPACT: 1-Insignificant; 2-M	inor; 3-Moderate; 4-Major; 5-	Extreme	1 - 7	Diw.		Not Significan		No further ac	A Matter to Control to	Maintain and sustain
JKELJHOOD: 1-Rare; 2-Unlikely; 3-Moderate; 4-Likely; 5-Almost Certain		-Almost Certain	8-9	MODERATE		Not Significan	nt			ustain the existing
lisk Rating = Impact X Likel	hood X Deteythyn	/	10 - 25	H. H. GROWN	1	Significant		Control (e.g	Avoid or Treat,	Mitigate, Transfer,
repared by:	MA. PINM. SALAMEN		Reviewed by:	A FREDOT, SALK	N N		20 6 10	ATTY. AREALD	Approved by	R./CHSO V/
	Administrative Officer Process Owner	V		Chief-FAB	1	_		Assistat	Pregional Direc	tor (





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DIVISION PROCEDURE TITLE

FINANCE AND ADMINISTRATIVE DIVISION

MONITORING THE IMPLEMENTATION OF STRATEGIC PERFORMANCE MANAGEMENT SYSTEM (SPMS)

				A Professional	TO THE STATE OF TH	Maria de Cara	CONTRACTOR	<b>经租赁</b>	USK ASSESSMENT	STATE OF BUILDING	
RELEVANT ISSUE(S)	RELEVANT INTERESTED PARTIES (refer to 1P Matrix for Requirements)	POTENTIAL RISK or OPPORTUNITY	RESK TRIGGER (N/A FOR OPPORTUNITY)	CONSEQUENCE (RISK) / BENEFIT (OPPORTUNITY)	EUSTING RISK CONTROL MEASURE (N/A FOR OPPORTUNITY)	IMPAGT	LIKELIHOOD	RATING	RISK / OPPORTUNITY LEVEL (S, NS)	TYPE OF ACTION	RISK CONTROL PLAN/ OPPORTUNITY MANAGEMENT PLAN NO. (For Significant Risk/Opportunity)
Compliance to the date of submission	Employees/ Supervisors	Non compliance to the Guidelines	Various activities and PPAs for implementation	Delayed submission of documents	Issuance of Memorandum	2	z	•		Maintain and sustain the existing control	
	Compliance to the date	RELEVANT ISSUE(S)  INTERESTED PARTIES (rajec to 1P Motrix for Requirements)  Compliance to the date Employees/	RELEVANT ISSUE(S)  INTERESTED PARTIES (refer to 1P Matrix for Requirements)  Compliance to the date  Employees/ Non compliance to	RELEVANT ISSUE(S)  INTERESTED PARTIES frefer to IP Matrix for Requirements  Compliance to the date of submission  Supervisors  Non compliance to the date and PPAs for the Guidelines  Various activities and PPAs for	RELEVANT ISSUE(S)  INTERESTED PARTIES (rufer to 1P Motrix for Requirements)  POTENTIAL RISK or OPPORTUNITY  RISK TRIGGER (N/A FOR OPPORTUNITY)	RELEVANT ISSUE(S)  INTERESTED PARTIES (refer to 1P Motrix for Requirements)  POTENTIAL RISK or OPPORTUNITY  RESK TRIGGER (N/A FOR OPPORTUNITY)  RISK TRIGGER (RISK) / MEASURE  (N/A FOR OPPORTUNITY)  Compliance to the date of submission supervisors of submission of documents of supervisors of documents.	RELEVANT ISSUE(S)  INTERESTED PARTIES (refer to 1P Motrix for Requirements)  POTENTIAL RISK or OPPORTUNITY  RISK TRIGGER (RISK) / MEASURE  (N/A FOR OPPORTUNITY)  Compliance to the date of submission of documents o	RELEVANT ISSUE(S)  INTERESTED PARTIES frager to IP Motrix for Requirements  POTENTIAL RISK or OPPORTUNITY  RISK TRIGGER (N/A FOR OPPORTUNITY)  RISK TRIGGER (N/A FOR OPPORTUNITY)  BENEFIT (OPPORTUNITY)  Compliance to the date of supervisors  Supervisors  Supervisors  Supervisors  Supervisors  Supervisors  Supervisors  The Guidelines  The Guidelines	RELEVANT ISSUE(S)  RELEVANT ISSUE(S)  RESERVANT INTERESTED PARTIES (refer to IP Motrix for Requirements)  RESERVANT (N/A FOR OPPORTUNITY)  RESERVANT (N/A FOR OPPORTUNITY)	RELEVANT ISSUE(S)  RELEVANT ISSUE(S)  RELEVANT ISSUE(S)  RESETTING RISK CONTROL MEASURE  (N/A FOR OPPORTUNITY)  RESETTING RISK CONTROL MEASURE  (N/A FOR OPPORTUNITY)  RESETTING RISK CONTROL MEASURE  (N/A FOR OPPORTUNITY)  Compliance to the date of submission of documents  Supervisors  Supervisors  Supervisors  RISK / OPPORTUNITY)  Delayed submission of documents  Memorandum  Memorandum	RELEVANT ISSUE(S)  RELEVANT ISSUE(S)  RELEVANT ISSUE(S)  RELEVANT ISSUE(S)  RELEVANT ISSUE(S)  POTENTIAL RISK or OPPORTUNITY  RISK TRIGGER (R/A FOR OPPORTUNITY)  RISK TRIGGER (R/A FOR OPPORTUNITY)  RESK TRIGGER

RISK ASSESSMENT	WEST TO SE	RISK RATING	RISK LEVEL	RISK DESCRIPTION	ACTION REQUIRED
IMPACT: 1-Insignificant; 2-Hinor; 3-Moderate; 4-Najor; 5-Extreme		1-7 (WO 14)	T LOW	Not Significant (NS)	No further action required (Maintain and sustain the existing control)
LIKELIHOOD: 1-Rare; 2-Unlikely; 3-Moderate; 4-Likely; 5-Almost Certain		8-9	MODERATE	Not Significant (NS)	Alert level (Maintain and sustain the existing control)
Risk/Opportunity Rating = Impact X Likelihood		10 - 25		Significant (S)	Control (e.g. Avoid or Treat/ Mitigate, Transfer, Terminate)

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